## #TPLInsurance

## **Analyst Briefing Session**

Dated: 22<sup>nd</sup> May 2025



## **Business Updates**

### **Our Insurance Market**

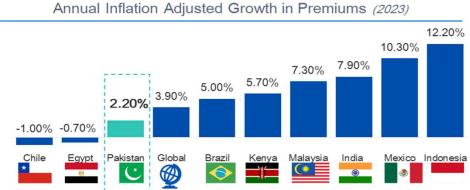


Non-life insurance penetration in Pakistan is just 0.3% versus 1.6% in Emerging Asia and 7.1% globally presenting huge potential.

Digitization has contributed to higher insurance penetration in similar markets.

A marginal 0.3% increase in penetration represents a billiondollar addition to market.

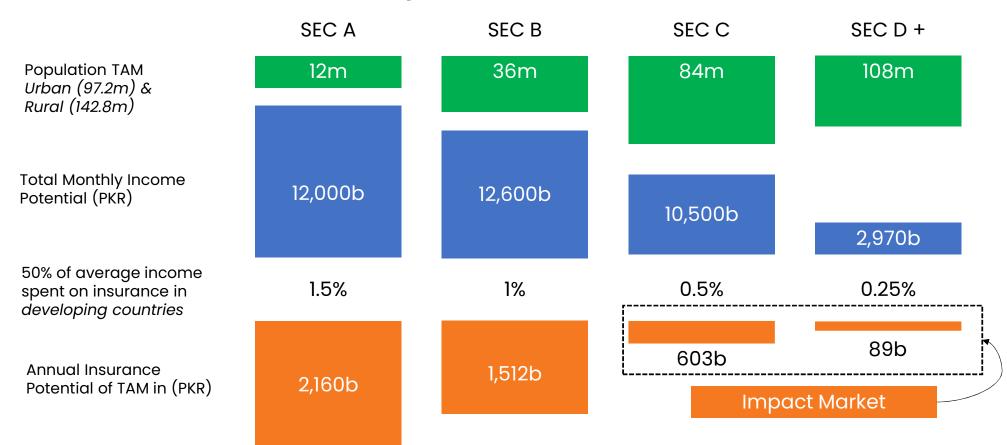




## Total Addressable Market (TAM)

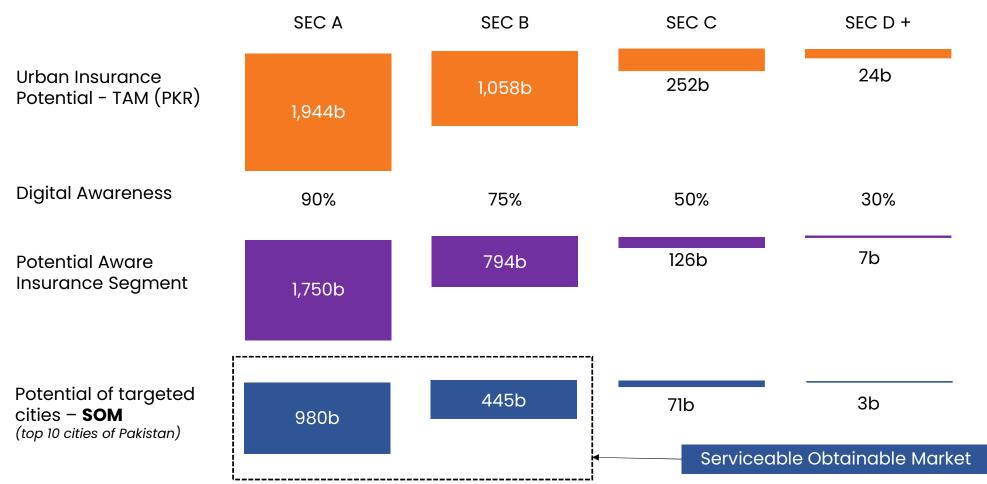


### Pakistan Population – 240 million



## Serviceable Obtainable Market (SOM)





## Key Focus areas for Serviceable markets



The Need: Market challenges that we want to resolve;

Reliance on intermediaries, limited cross sales and focus on customer servicing by intermediaries.

No direct-to-consumer channel; insurance remains a push product. Manual, time consuming claims processing and settlement. Generalized Products & Pricing penalizing low-risk customers.

#### **Innovative Products:**

- 1. Titania
- 2. Carculator
- 3. Platinum Drive
- 4. Zero Depreciation
- 5. Solar Insurance
- 6. Pet Insurance
- 7. Gap Insurance
- 8. Mobile Insurance
- 9. Motorway Insurance & others

#### **Accessibility:**

- 1. Banks
- 2. Dealerships
- 3. Digital Alliances & Integrations
- 4. Clubs & Corporate partnerships

#### **Use of Technology:**

- Digital customer onboarding
- 2. Mobile app for end to end servicing
- 3. Multi channel contact center
- 4. Integrated CRM to improve customer churn

### **Diversification Across the Board**



#### **Channel Development**

New channels being explored including;

- Digital Alliances with telecoms, fintech, digital wallets, e-commerce platforms etc.
- Brokers
- Auto manufacturers & dealers
- Travel partners
- Corporate agents for commercial lines segment

#### **Channel Enrichment**

Existing channels are being explored for new avenues;

- Increasing number of banks & share in each bank
- Expanding to Tier-II cities across all auto dealerships
- Enhancing portfolios with brokers and agents
- Increasing digital alliances

#### **Product Enrichment**

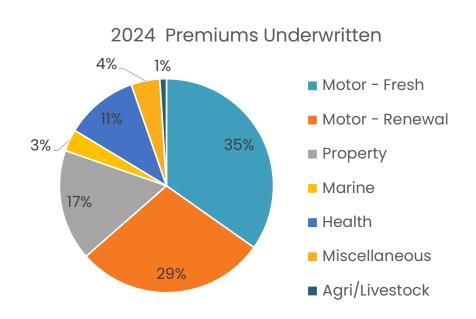
New products are being introduced;

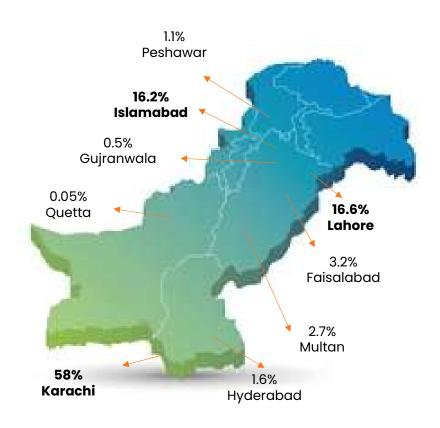
- Guarantees with auto manufacturers
- Travel guarantee business for travel agents
- Bank assets insurance
- Cyber, Director's liability, Professional Indemnity for corporate customers
- Crop, Tractor & Livestock Insurance
- Titania for high networth individuals



## **PORTFOLIO PERFORMANCE - Diversification**

#### Premium Distribution Across Pakistan





### Non-Motor Initiatives



CYBER INSURANCE - collaborating with Cyber Security firms, developing reinsurance capacity - PKR 19m

**D&O LIABILITY** – creating awareness and promoting the product with 13 policies – **PKR 16m** 

PROFESSIONAL INDEMNITY - worked on niche product and issued 12 policies amounting to PKR 29.6m

**ATM CASH WITHDRAWAL** – issued to banking customers amounting to **PKR 20.2m** 

PMEX GOLD - covered Gold Lockers for PMEX at 7 locations as lead insurer - PKR 16m

MOTOR GUARANTEE - crossed 650 guarantees with 8 manufacturers - PKR 26m

PERFORMANCE BOND - a new segment for TPLI with 33 bonds issued at a premium of PKR 3.2m

PRODUCT LIABILITY – a new segment for TPLI with 14 policies issued at a premium of PKR 11.7m

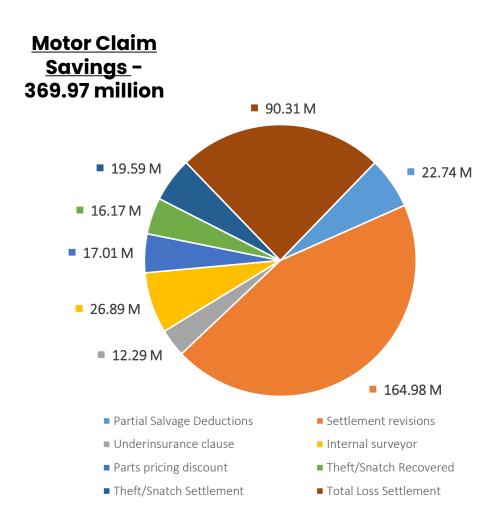
Following key initiative are in progress;

TRAVEL BROKERAGE – engaged with Tune protect to issue travel policies with international airlines – PKR 200m+

MORTGAGE FINANCE INSURANCE - engaged with PMRC to cover initial deposit financing thru banks - PKR 150m+

## Claim Savings - (PKR 419m in 2024)





#### **Commercial Line Savings**

Claims repudiated by Commercial Claims team

Marine RS.13.5 M Fidelity Guarantee RS.4.5 M Rs. 18 M

This does not include the claim settlement revisions

#### **<u>Health Savings</u>**

Saved **PKR. 34,550,490/-** against the deductions while adjudicating the health claims in terms of room difference, visiting charges, non-medical item's, entitled difference etc. Deduction made in **2,604 claims** 

## Efficiency through technology



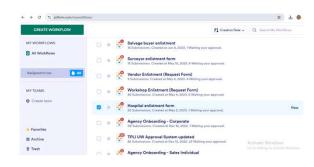
#### **Use of AI for Efficiency**

- Speech Analytics Module Live
- 2. Conversational Al Doctor In progress
- 3. Conversational Al Agent for –
  Cross sell & Up sell
  Compliant management
  Data entry
- 4. Al based settlements for-

Auto claims
Crop claims
Livestock claims

#### **Productivity Enhancements**

- Project management Jira (Live)
- Integrated CRM Hubspot (marketing, sales & service modules - in progress)
- 3. Jotforms (tool to digitize simple processes- Live)
- 4. Office 365 (for efficient work & data management in progress)









## **Delivering Impact through Insurance**



#### LIVESTOCK INSURANCE -

insured over **17,000 animals** during 2024 – **PKR 17m** (Claims: 116: PKR 9.6m)

AREA YIELD CROP / CLIS -

insured **6,500 farmers** during the year – **PKR 33.6m** (Claims: 16 – PKR 17.5m)

#### **COMMUNITY HEALTH INSURANCE -**

covered 13,570 lives under the program – PKR 18m

#### TRACTOR INSURANCE -

engaged with 3 banks and covered 277 tractors - PKR 13m

#### **MOTOR GUARANTEE -**

- crossed **650 guarantees** with 8 manufacturers - **PKR 25m** 

#### **BIKE INSURNACE -**

**2800+ bikes** insured i.e. 3X growth – **PKR 19m** (Claims: 165 – PKR 14.2m)

#### **MORTGAGE FINANCE INSURANCE -**

engaged with PMRC to cover initial deposit financing thru banks - PKR 15m

## Reinsurers / Re-Takaful treaty (2025)

| Conventional<br>Reinsurers | Shar<br>e | Rating          |
|----------------------------|-----------|-----------------|
| Hannover Re - Leader       | 25        | AA - by S & P   |
| Sava Re                    | 15        | A by A.M Best   |
| Trust Re (BMI)             | 10        | A - by A.M Best |
| Labuan Re                  | 5         | A - by A.M Best |
| Oman Re                    | 5         | B by A.M Best   |
| Pak Re                     | 40        | A by JCR        |
| Total                      | 100       |                 |

| Retakaful            | Shar |                 |
|----------------------|------|-----------------|
| Operators            | e    | Rating          |
| Labuan Re - Leader   | 35   | A - by A.M Best |
| Saudi Re (New Reins) | 15   | A- by S & P     |
| Singapore Re         | 10   | A by A.M Best   |
| Kenya Re             | 5    | B by A.M Best   |
| Pak Re               | 35%  | A by JCR        |
| Total                | 100  |                 |

- Our 95% treaty protection is through "A" rated reinsurers, which is significantly better than the SECP directive requiring a minimum of 80% "A" rated reinsurers.
- In 2025 renewals, Saudi Re (rated A by S&P) has been included in our panel.
- Conventional treaty renewed on same terms and limits as last year (Fire PKR 2.4b, Engineering PKR 1b, Marine 0.9b, Misc. 50m)
- Takaful treaty renewed with 1% increase in commission and 14% increase in Fire & Eng. Limits and 100% increase in Marine limits (Fire – PKR 1.4b, Eng. – PKR 0.8b, Marine – PKR 0.8b, Misc. - 100m)





#### MOBILE INSURANCE



**#LIVINGEASY** 

#### TRAVEL INSURANCE



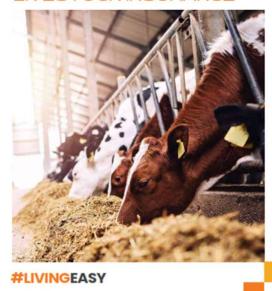
**AUTO INSURANCE** 



**#LIVINGEASY** 



#### LIVESTOCK INSURANCE



**PAWSURANCE** 



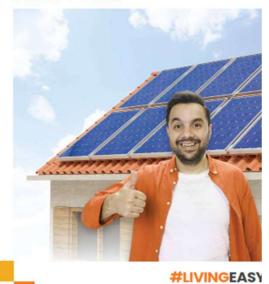
**#LIVINGEASY** 

HEALTH INSURANCE





## SOLAR PV SYSTEM INSURANCE



**BIKE INSURANCE** 



AREA YIELD INDEX CROP INSURANCE



### TITANIA - KEY FEATURES





## Your Exclusive Concierge

Dedicated
Relationship
Managers to handle
all customer's
insurance needs



## Tailor-Made Protection

Personalized insurance plans covering your net worth



## **Luxury Meets Service**

A Premium Customer Experience tailored for high net worth clients



Enjoy special premium rates and swift policy issuance.



Premium onboarding, adding an extra touch of exclusivity to your Titania experience.



## Marketing Updates





#### **Motor Vehicle**

Step into a world of unparalleled protection for your prized vehicles. Our bespoke auto insurance provides flawless coverage against accidents, theft, and liabilities. Designed for effortless journeys and peace of mind.



#### Home

Your home is your masterpiece, deserving of exceptional care. Our tailored coverage shields your sanctuary from life's uncertainties, offering unmatched protection for your estate and valuables.



#### Solar PV System

Guard your solar panel investment with exclusive coverage. Our premium protection keeps your investment pristine, allowing you to enjoy a sustainable lifestyle without compromise.



#### **Mobile Phones**

Crafted for those who demand excellence, our mobile insurance offers comprehensive protection against theft, damage, and screen breakage.



#### Travel

Every journey deserves perfection. With meticulously curated coverage, our travel plans ensure flawless experiences by protecting against delays, medical emergencies, and baggage loss. Whether your destinations be domestic or international, travel with confidence.



#### **Health Insurance**

Elevate your well-being with a health insurance experience befitting your lifestyle. Our distinguished plans—curated for individuals, parents, and domestic staff-ensure seamless access to exceptional medical care, safeguarding both health and peace of mind.



#### Pet Insurance

Our pet insurance provides comprehensive coverage for medical expenses, grooming, and common illnesses—because your cherished companions deserve the very best.

### **TITANIA - MARKETING**



Giveaway









#### Letter from the CEO



**Kiosk for Events** 











#### Standees









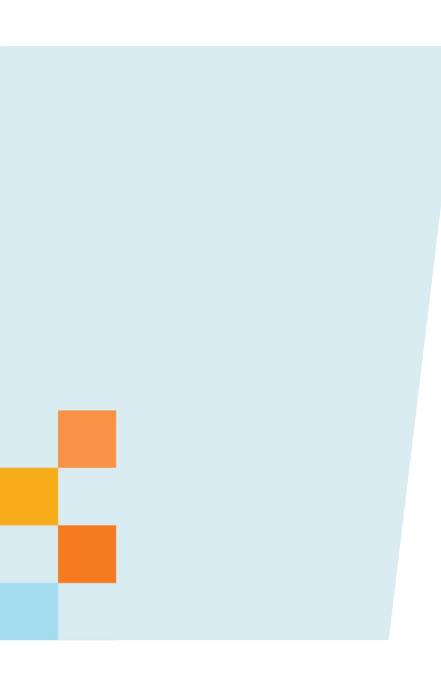
Merchandise











## **ESG Updates**

| S. No. | Initiatives  | Scope  |  |  |
|--------|--|--|--|--|
| 1      | TPL Recharge Cycling Event                         | Promote employee health and environmental awareness        |  |  |
| 2      | Mangrove Plantation                                | Enhance coastal ecosystem health and biodiversity.         |  |  |
| 3      | Renewable Energy Consumption                       | Reduce carbon footprint and reliance on fossil fuels       |  |  |
| 4      | Renewable Water Consumption                        | Conserve water resources and minimize environmental impact |  |  |
| 5      | Waste Management                                   | Reduce waste generation and improve recycling practices    |  |  |
| 6      | Energy Efficient Equipment                         | Minimize energy consumption and operational costs          |  |  |
| 7      | Signing of WWF- Pakistan's Green Office<br>Program | Implement sustainable practices in office operations.      |  |  |

| S. No. | Initiatives  | Impact                        |
|--------|--|-------------------------------|
| 8      | Volunteering Events (Giving Back to the Society) KDSP, KVTC, Panah Shelter,<br>Deaf Reach School | 159 Employees<br>Participated |
| 9      | Launching - Har Khwab Aeham Hai Initiative to reduce inequalities & promoting DE&I               | 05 Beneficiaries              |
| 10     | Annual Donations to Social Causes (Patient AID Foundation, SIUT, Zafar & Atia Foundation)        | PKR 19.2 Million              |



## Financial Updates

## **Group Structure and Shareholding**



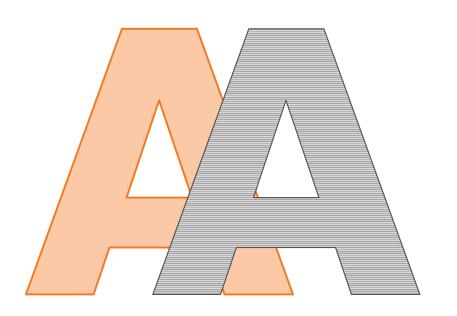
| Shares held by                   | NO. OF SHARES | %    |
|----------------------------------|---------------|------|
| CEO / Director / Sr. Management. | 2,853,600     | 1%   |
| Foreign Shareholder - DEG        | 31,488,750    | 16%  |
| Foreign Shareholder - Finnfund   | 33,773,760    | 17%  |
| Free Float / Others              | 23,932,846    | 12%  |
| Group Companies                  | 106,345,506   | 54%  |
| Grand Total                      | 198,394,462   | 100% |

#### **GROUP ARCHITECTURE**



- Both Foreign shareholders have representation in the Board of Directors.
- For more details, please refer our Annual Report <a href="https://tplinsurance.com/financial-statements/">https://tplinsurance.com/financial-statements/</a>

## PACRA Rating - 2025



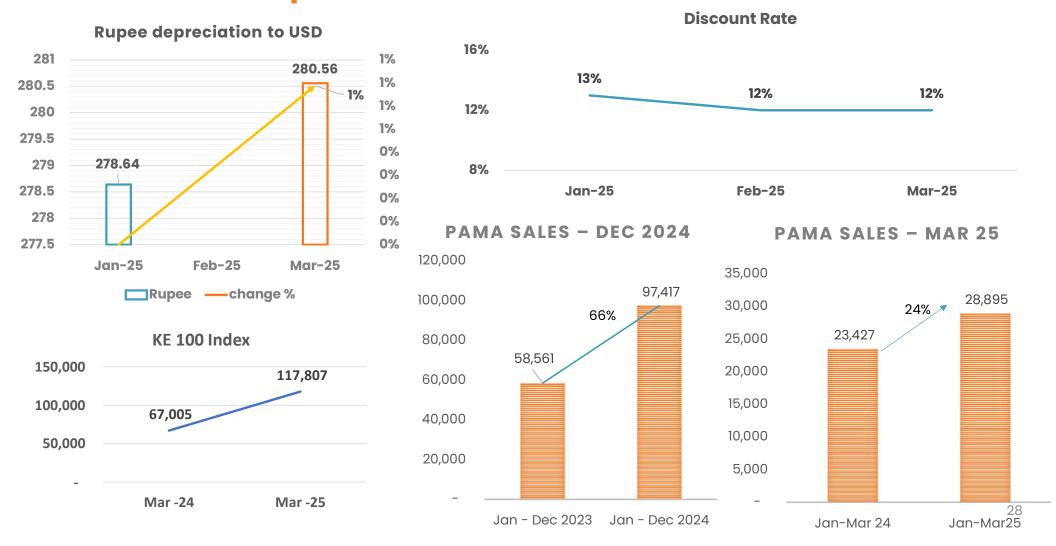


The Credit Rating of TPL Insurance has been maintained to AA with a stable outlook, following a statement issued by Pakistan Credit Rating Agency (PACRA).

The IFS Ratings of TPL Insurance Limited ('TPL Insurance' or 'the Company') is driven by stable position in the relevant universe. Effective governance framework and managerial practices has maintained a controlled environment.

## Market Development YTD Mar - 2025





## Financial Results - YTD 31st Dec, 2024



|                           | TI     | TPL INSURANCE LTD |             |  |  |
|---------------------------|--------|-------------------|-------------|--|--|
| PKR (m)                   | Actual | PY                | D PY        |  |  |
| GWP                       | 5,021  | 4,084             | 937         |  |  |
|                           |        |                   | +23%        |  |  |
| NEP                       | 3,422  | 3,075             | 347         |  |  |
|                           |        |                   | +11%        |  |  |
| Net Claims                | (1656) | (1506)            | (150)       |  |  |
|                           | ,      |                   | -10%        |  |  |
| Net Commissions           | (350)  | (301)             | (49)        |  |  |
|                           | , ,    |                   | -16%        |  |  |
| Net Management Expenses   | (1378) | (1423)            | 45          |  |  |
|                           |        |                   | +3%         |  |  |
| Net UW Result             | 38     | (155)             | 193         |  |  |
|                           |        |                   | n.m.        |  |  |
| Other Expenses            | (360)  | (283)             | (77)        |  |  |
|                           |        |                   | <b>-27%</b> |  |  |
| Investment / Other Income | 467    | 531               | (64)        |  |  |
|                           |        |                   | -12%        |  |  |
| Business Operating Profit | 145    | 93                | 52          |  |  |
|                           |        |                   | +56%        |  |  |
| Surplus on merger         | -      | 1,079             | 1,079       |  |  |
|                           |        |                   |             |  |  |
| Profit before tax         | 145    | 1,172             |             |  |  |
| Total Loss Ratio          | 48%    | 49%               | -1%         |  |  |
| Net Commission Ratio      | 10%    | 10%               | 0%          |  |  |
| Management Expense Ratio  | 40%    | 46%               | -6%         |  |  |
| Other Expense Ratio       | 11%    | 9%                | 2%          |  |  |
| Combined Ratio            | 109%   | 114%              | -5%         |  |  |

- ❖ GWP increased by 937m (23%) YoY.
- Premium under Health increased by Rs. 44m vs PY. Motor premium reported a increase of 481m vs PY (15%).Marine premium increased by Rs. 90m (116%) vs PY.
- ❖ YTD NEP reported at Rs. 3,422m vs PY of Rs.347m (11% YoY).
- ❖ Overall Claim ratio improved by 1% vs PY of 49%.. Claim ratio for motor reported at 43%, while health portfolio reported at 85%.
- ❖ Overall Expenses have reduced by 4% of NEP as compared to PY.
- ❖ YTD Profit Before Tax of Rs. 145m compared to PY profit before tax of Rs. 1,172m. PY PBT included one off surplus on merger of Rs. 1,079m.

## Window Takaful Performance Highlights-2024



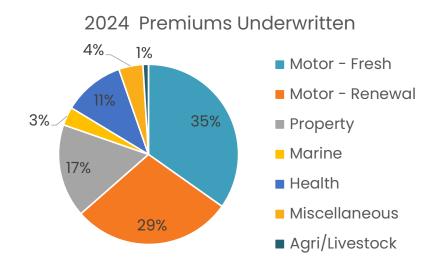
| Metric                             | 2024        | 2023          |
|------------------------------------|-------------|---------------|
| Participant's Takaful Fund         | 7,734,289   | (42,583,937)  |
| Surplus Margin to Net Contribution | 7.0%        | 3.0%          |
| Solvency – Consolidated            | 782,663,415 | 1,002,912,000 |
| Solvency – Takaful Fund            | 49,780,876  | 58,613,660    |

- PTF Improved from a deficit of PKR 42.58 million in 2023 to a surplus of PKR 7.73 million in 2024, reflecting better underwriting results and investment performance.
- Surplus margin to net contribution Increased from 3% to 7%, indicating enhanced operational efficiency and stronger profitability.
- Although over all solvency decreased to PKR 782.66 million, the consolidated solvency remains well above regulatory requirements, ensuring a strong capital position.
- PTF solvency Slight decline from PKR 58.61 million to PKR 49.78 million, still reflecting a healthy and compliant capital buffer.

## GWP BY CLASS OF BUSINESS - YTD DEC 2024 (Rs in million)

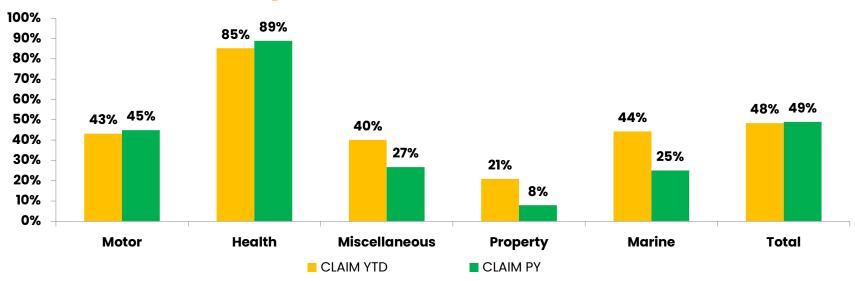


| Class of Business | Actual | Prior Year | VAR   | %    |
|-------------------|--------|------------|-------|------|
| Motor – Fresh     | 1,759  | 1,175      | 584   | 50%  |
| Motor – Renewal   | 1,458  | 1,561      | (103) | -7%  |
| Property          | 848    | 659        | 189   | 29%  |
| Marine            | 168    | 78         | 90    | 116% |
| Health            | 524    | 480        | 44    | 9%   |
| Misc.             | 212    | 111        | 101   | 91%  |
| Agri/Livestock    | 51     | 21         | 30    | 141% |
| Total GWP         | 5,020  | 4,085      | 935   | 23%  |



## Claim Ratio Analysis - Dec 2024





- ❖ Motor claim ratio decreased by 2% vs LY of 45%.
- Health claim ratio at 85% vs PY of 89%.
- ❖ Misc. claim ratio at 40% vs PY of 27%.
- ❖ Property claim ratio at 21% vs PY of 8%. However, LY loss ratio is lower because of reserve adjustment and recoveries.
- ❖ Marine claim ratio at 44% vs PY 25% mainly due to adjustment in claim reserves and recoveries
- ❖ YTD overall claim ratio decreased by 1% vs LY of 49%.

## Financial Results - YTD 31st Mar, 2025





|                           | TPL    | TPL INSURANCE LTD |               |  |  |
|---------------------------|--------|-------------------|---------------|--|--|
| PKR (m)                   | Actual | PY                | D PY          |  |  |
| GWP                       | 1,366  | 1,351.0           | 15            |  |  |
|                           |        |                   | +1%           |  |  |
| NEP                       | 966    | 783.0             | 183           |  |  |
|                           |        |                   | +23%          |  |  |
| Net Claims                | (440)  | (400)             | (40)          |  |  |
|                           | ,      |                   | - <b>10</b> % |  |  |
| Net Commissions           | (82)   | (80)              | (2)           |  |  |
|                           | , ,    |                   | -3%           |  |  |
| Net Management Expenses   | (387)  | (345)             | (42)          |  |  |
| ·                         |        |                   | -12%          |  |  |
| Net UW Result             | 57     | (42)              | 99            |  |  |
|                           |        |                   | n.m.          |  |  |
| Other Expenses            | (87)   | (73)              | (14)          |  |  |
|                           |        |                   | -19%          |  |  |
| Investment / Other Income | 50     | 106               | (56)          |  |  |
|                           |        |                   | -53%          |  |  |
| Profit before tax         | 20     | (9)               | 29            |  |  |
|                           |        |                   |               |  |  |
| Total Loss Ratio          | 46%    | 51%               | -6%           |  |  |
| Net Commission Ratio      | 8%     | 10%               | -2%           |  |  |
| Management Expense Ratio  | 40%    | 44%               | -4%           |  |  |
| Other Expense Ratio       | 9%     | 9%                | 0%            |  |  |
| Combined Ratio            | 103%   | 115%              | -12%          |  |  |

- ❖ GWP increased by 15m (1%) YoY. Some major renewals to be covered in 2<sup>nd</sup> qtr. 2025.
- ❖ YTD NEP reported at Rs. 966m vs PY at Rs.783m (23%) YoY.
- ❖ Overall Claim ratio improved by 5% vs PY of 51%. Claim ratio for motor reported at 37%, while health portfolio reported at 110%.
- Overall Expenses ratio to NEP reduced by 4% of NEP as compared to LY
- ❖ UW results reported at Rs.57m vs PY loss of Rs. 42m
- ❖ Investment / Other income reported decrease of Rs. 56m compared to PY, mainly due to decline in discount rates.
- ❖ YTD Profit Before Tax of Rs. 20m compared PY Loss before tax of Rs. 9m.
- ❖ Combined ratio has significantly improved by 12% vs PY.
  33

### Future Outlook - 2025



As Pakistan moves toward economic stability and market recovery, TPL Insurance remains focused on **expansion**, **innovation**, and **operational excellence**. The company is **diversifying sales channels**, strengthening partnerships with banks, dealerships, and digital platforms, and enhancing product accessibility to increase insurance penetration across underserved markets.

**Portfolio expansion** into agriculture, pet, guarantee, and premium customer insurance will allow TPL Insurance to cater to evolving market needs, while microinsurance solutions will drive financial inclusion. Operational efficiency remains a key focus, with investments in CRM systems, automation, and employee upskilling to streamline service delivery and enhance customer engagement through **cross-selling** and **upselling strategies**.

While technology-led innovation presents immense opportunities, market dynamics, regulatory shifts, and climate-related risks continue to shape the industry landscape. By remaining agile, data-driven, and customer-centric, TPL Insurance is well-positioned to navigate industry challenges, sustain long-term growth, and solidify its market leadership in the years ahead

### Disclaimer



This presentation may contain certain "forward-looking statements" with respect to TPL Insurance expectations and plans, strategy, management's objectives, future performance, costs, revenue, earnings and other trend information. It is important to note that actual results in the future could differ materially from those anticipated in the forward-looking statements depending on various important factors. All forward-looking statements in this presentation are based on information available to TPL Insurance on the date hereof. All written or oral forward-looking statements attributable to TPL Insurance, any TPL Insurance employees or representatives acting on TPL Insurance's behalf are expressly qualified in their entirety by the factors referred to above. TPL Insurance does not intend to update these forward-looking statements



## Q & A Session



# Thank you!